



## Transcript

### **FirstNet Board of Directors Webcast, Washington, DC, March 24-25, 2015** ***Part 3 – Consultation and Outreach Committee***

JEFFREY JOHNSON: Good. Well, I'd like to welcome each of you and thank all of you on the phone or online for tuning into our March 24th, 2015, meeting of the FirstNet Consultation and Outreach Committee. And at this time I'd like to call on our Board Secretary, Uzoma Onyeije, to cover the details associated with today's meeting and webcast. Uzoma...

UZOMA ONYEIJE: Great. I'll start with our conflicts notification. In advance of the 2015 first quarter committee meetings, the management team has provided the Board with an agenda outlining each of the items that will be discussed and decided during the meetings. The members were also provided with a conflicts of interest assessment, which was produced jointly by the Office of General Counsel for the Department of Commerce and FirstNet's Office of Chief Counsel. Providing these documents in advance for the Board meeting allows them, each Board member to identify potential conflicts of interest and recuse themselves from consideration if required. If any Board member believes that they must now recuse themselves from this committee meeting, please let us know now. Hearing none, I think we are prepared to move forward with the meeting.

As we have mentioned previously, we have four meetings scheduled today. This is the third of the four. We will be proceeding with some matters in open session. The Board will then be voting to close the session to deal with some matters that we've talked about previously that for legal and other reasons that we're going to be closing the session. So, with that, I do want to make one note I hadn't made earlier, and that is if you do have a mobile device, I'm going to ask you to please make sure that they won't make any noise during the session right now. Thank you.

JEFFREY JOHNSON: Mr. Secretary?

UZOMA ONYEIJE: Jeff Johnson?

JEFFREY JOHNSON: Here.

UZOMA ONYEIJE: Kevin McGinnis?

KEVIN MCGINNIS: Here.

UZOMA ONYEIJE: Teri Takai?

TERI TAKAI: Here.

UZOMA ONYEIJE: Sue Spaulding? Ron Davis?

RON DAVIS: Here.

UZOMA ONYEIJE: Annise Parker? Richard Stanek?

RICHARD STANEK: Here.

UZOMA ONYEIJE: Mr. Chair, we have a quorum.

JEFFREY JOHNSON: Thank you, Mr. Secretary. And do we have Mayor Parker on the phone, by chance?

GOVERNOR JIM DOUGLAS: [Inaudible].

JEFFREY JOHNSON: Okay. Thank you. And I'd like to also acknowledge that Governor Jim Douglas is also present.

UZOMA ONYEIJE: My apologies.

JEFFREY JOHNSON: Members of the committee, each of you have in your packet a copy of the minutes of our last meeting. The chair will entertain at this time a motion to pass, amend, or alter the minutes.

KEVIN MCGINNIS: Move to approve.

JEFFREY JOHNSON: A motion?

SUE SWENSON: Second.

JEFFREY JOHNSON: We have a motion to second. Is there a discussion on the motion? Hearing not. All those in favor, say aye.

ALL: Aye.

JEFFREY JOHNSON: Nays, same – or opposed, same sign. And is there any abstentions? Hearing none. Motion passes.

JEFFREY JOHNSON: At this point in our meeting we're going to turn to the consultation and the outreach update. It's my pleasure to turn over this discussion to the Director of State Consultation and the Director of Outreach to give us kind of an update on what's been happening. So, Dave and Amanda, it's up to you.

AMANDA HILLIARD: Great. Thank you, Chief. I'm going to start by just providing you a brief update of some of the key accomplishments we've had in the outreach area over the last couple of months, and preview some of the upcoming activities that we have. So I'm going to start with our association and Public Safety Advisory Committee consultation.

We've been really active with the PSAC over the last couple of months, since they had their last in-person meeting in December. If you listened in to the Technical Committee meeting you heard Jeff Bratcher give a brief update there, but we have gotten the PSAC really busy. We launched two new task teams around priority and preemption and public safety grade, and have held a number of calls and they will be meeting in person in two weeks in Boulder to continue to work on their task.

We also had a couple of calls with the Early Builder Working Group and the Tribal Working Group, which I'll talk about in just a minute. And both of those groups have developed recommendations, which have been submitted to FirstNet and we're continuing to move forward with keeping those working groups in existence and working together on lessons learned from the early builders and capturing those as well as enhancing our engagement with tribal nations. So Chief McEwen is going to talk in a little more detail tomorrow to the full Board, so look forward to his presentation. But it has been a really great partnership with the PSAC the last couple of months.

And I also wanted to thank Jeff Bratcher and his team for a lot of the support that they've been providing along with my team and working with the PSAC. It's been a good partnership. I wanted to also just highlight some work that you all have been doing with the public safety association boards. I know our Chairs, Swenson and Chief Johnson, and our other public safety board members have been busy meeting with many of the public safety association boards over the last couple of months are helping to educate and get the word out about FirstNet and a lot of our accomplishments. So thanks for that important work. And I know we have a number of meetings scheduled over the next couple months to hit all the major national associations.

And then, lastly, if you'll recall, last year we did two association briefings to kind of help expand our reach, in particular, to reach the local D.C.-based staff around the public safety and other associations. We just scheduled our third one for May 7th, following the APCO Broadband Summit. And as we did in the last one, we're expanding to include some other associations that aren't on the PSAC to, again, just get the word out about FirstNet and make sure some of the local staff, the government affairs folks, those working on outreach are aware of our activities.

So, moving on, I wanted to talk a little bit more about our work with tribal outreach. So the last couple of months a lot of focus has been around getting that Tribal Working Group up and moving. And thank you, Kevin, for your help with that. We had a really great in-person meeting in February with a number of the Tribal Working Group members. Spent a full day, we probably could have gone another full day or two with them. But had a really good exchange of information. Kind of brought them up to speed on everything that FirstNet has been working on in the morning. And in the afternoon, really got a lot of good input from them on how we better engage tribes in our efforts: education, outreach, and consultation.

So you see a few of the topics we discussed. They had a much broader list of recommendations, which I think you all have in your inbox actually, as of last night. But really good feedback. I think in some capacity, we will be able to implement all those recommendations. We do plan to continue the Tribal Working Group so that we can have that group's expertise to really help us build more outreach materials and really get the tribes involved in the state consultation process and the state planning process. So that's one of our goals. There has been some good participation, but we know we have a lot of work there.

And we actually – I'll talk in a minute about the upcoming state single point of contact meeting we have. We have, based on one of their recommendations, invited the Tribal Working Group to come to that SPOC meeting and to meet with the 33 states and territories that have tribes to, again, help build those relationships and get them more involved in the planning. So we're excited about that work.

In terms of federal consultation, again, we had a big meeting in January where we say we officially kicked off our consultation with the federal departments and agencies. We had 11 agencies that participated in that meeting as well as our D.C. State Single Point of Contact and our D.C. Statewide Interoperability Coordinator. And Chief McEwen participated in that as well. And that meeting, it was a three-hour meeting, really, again, was to bring the federal departments and agencies up to speed on what we've been working on. We had done a lot of outreach over the past year through the Emergency Communications Preparedness Center, but this dedicated three-hour meeting let us go a little bit deeper on a number of topics.

And then it was also the forum we used to officially launch the initial consultation strategy with the federal departments and agencies. So, following that meeting, similar to the package we had put out with all the states and territories, we released an initial consultation package to the federal points of contact to help plan. And we planned to do one-on-one engagements, much like Dave's going to talk about, that we've been doing with the states. So we're getting that started. We've had some good interest. You can see on the slide here, Chris Algieri, our federal outreach lead, has had a couple of really good meetings with some of the departments and agencies and is finding some good contacts that are really interested in working with us moving forward.

federal outreach team, so we'll be doing interviews soon so that, again, we have expand our reach with the federal community.

So the last area I wanted to talk about before I turn things over to Dave Buchanan is around our SPOC engagement, which has been really good over the last couple of months. We're continuing to do our quarterly webinars and our monthly calls and we've had really great participation. But the last couple of months we've been focusing, most importantly, on our data collection effort, which Dave is going to talk about in just a minute here. But also in the last week, we just had all our ten monthly calls last week, spent a lot of time talking about the second public notice and encouraging participation in that.

So in terms of the data collection, I just want to take a minute to talk through the process that we've gone through in the last two months. As you know, the SLIGP phase two dollars have been held for some data collection activities and we've been working to finalize that. And last month we released to all our state single points of contact our draft data collection package. The elements we were looking to collect help inform our acquisition and our planning process. We did a meeting, a webinar, we had the monthly calls. We took written comments. We had a really collaborative about a month or so that we got a lot of good input from the states, spent a lot of time socializing it and working through it, and I think that was a really good success. We officially released the data collection categories yesterday in another webinar. And I think it's just a process that worked really well. We had a good participation from our SPOCs and it's something we want to continue to do going forward.

So, related to that, we have a two-day meeting planned next month to bring all the state single points of contact and they can bring two guests with them to have discussion around a number of topics. We're really excited. We have 53 of the 56 states and territories registered to participate. Over 125 participants. And right now four members of the Tribal Working Group. So that two days, it's a big group, but we're looking to do a lot of breakouts so we can have dialogue, have a lot of time to answer questions. And some of the key topics we have on the agenda are around our acquisition, the second public notice, consultation, state plans, outreach and education, and governance, as well as priority preemption and public safety grade. So, really excited for that meeting. We've been working closely with our colleagues at NTIA from the SLIGP team as well and are looking forward to that engagement. So I think I'm going to turn it over to Dave Buchanan to cover state consultation.

SUE SWENSON: Could I have just one question?

AMANDA HILLIARD: Sure.

SUE SWENSON: On the federal, it's great to see the engagement we have with federal. Obviously it's an important constituency. And maybe this is even a question for Suzanne. But I've sort of lost track of the ECPC, I mean, in terms of the role that it plays. So, anybody, just an update on that would be great.

AMANDA HILLIARD: Sure, yeah. So we are still continuing to participate in the ECPC meetings. I think they're meeting at least quarterly now, between the executive committee or the steering committees. So Chris Algieri from our team has been attending, and either himself or the chairs, Marsha MacBride from Commerce or Jill Wassell from the Department of Defense, they have been chairing the FirstNet Consultation Group within the ECPC. So between either Chris or the two chairs, there's always an update on FirstNet during those meetings. So, really, we've just been kind of expanding our reach through the ECPC, but that relationship continues.

SUZANNE SPAULDING: Great. And the only thing I would add is that a key function that the ECPC played early on, of course, was through those reps to the ECPC identifying really the most appropriate POCs for the FirstNet effort within the departments and agencies. And so I think they continue to be a good conduit for information. But the activity has kind of – my sense is a lot of the day-to-day activities migrated to those POCs that were identified by the ECPC folks. Does that –

AMANDA HILLIARD: Yep.

SUZANNE SPAULDING: Yeah.

AMANDA HILLIARD: Yeah, I mean, it's been extremely helpful to sort of get this effort off the ground and identify those points of contact.

SUE SWENSON: And then just one more question. On the Tribal Working Group, I mean, I'm delighted to hear about the progress there, but as I understand the legislation, isn't it up to the single points of contact within each state to engage the tribal groups within consultation? So, kind of just talk about that a little bit in terms of is it improving? I mean, I'm trying to understand how to make sure that works.

AMANDA HILLIARD: Sure. So the Tribal Working Group membership is representative of regional associations or national associations that represent tribes. So we're speaking with them more broadly about just giving us general advice about how we engage with tribes, outreach, education, consultation. In the meeting that we had last month, I think we just really started to get into some of the meat and the dialogue around how can the Tribal Working Group help us work with both the states, the SPOCs, as well as the tribes across the country to really bridge those relationships and have everyone participate together in our state consultation and state planning process. So we didn't have, you know, real detailed recommendations around there, but we're going to continue that discussion next month at the SPOC meeting.

STUART KUPINKSY: Wow to your question. So just one additional comment. So the consultation obligations that we have span both the entities with which we're supposed to consult and the subject matter of those consultations in the Act, the Spectrum Act. So within the boundaries of the Act we have consultation obligations with respect to, in particular, the state and local implementation. And that's required to be conducted through the Single Points of Contact. And so in that sense the SPOCs under the Act are ostensibly supposed to be our initial points of contact, if you will, and it's through them that we would then conduct consultations with other entities such as tribes. That being said, there are important points of law outside of the Spectrum Act that govern tribal interactions with federal agencies. And so we need to honor both those sets of priorities.

In addition to that sort of federal agency to sovereign entity aspect of our interactions with tribes, there's a general consultation clause that includes our interactions, for example, with the PSAC. And because there is a tribal working group within the PSAC that is part of our direct consultation obligations with PSAC, which is separate from the aforementioned two categories of consultation. There are actually more, but I'm not going to go into those. So, from a legal perspective, those are the buckets that we contend with.

JEFFREY JOHNSON: Do you have a follow-up on that?

SUE SWENSON: So I think we're legal.

DAVE BUCHANAN: No, no problem. And good afternoon, Mr. Chairman, members of the committee. Thank you for having me today. I'm going to give you my agenda today is really threefold. One is to give you an update on state consultation to date, some of the things we're learning. Two is to give you a focus on where we're headed and what we're doing with upcoming meetings; and, three, really talk about what the next steps are for the states and for FirstNet.

One of the most common questions we get about state consultation when people ask about how it's going and what we're doing is about attendees. Who comes? How many people? What kinds of people? And as you have heard me describe in previous meetings, we work very hard with the SPOCs in advance of the meetings to coordinate with them, to plan with them, to really prepare for these meetings. We're not just holding a meeting, but we're planning for an engagement with their important stakeholders in those states.

And you can see from this chart here so really two things we're focused on. One is that does the meeting have a robust number of people at the meeting?; and, two, does it have the right kind of diversity? We've

seen from these meetings, as you see on the chart, a range from 35 people all the way up to almost 200 people. And there's almost no telling by the size of the state how big the room's going to be. And it really is up to the state and the SPOC to determine that. And for us there isn't necessarily a right number or wrong number, but we do want to make sure that there's a good number of people that can make sure that the room is full of people who are ready to participate with FirstNet.

Secondly and probably most importantly is the diversity of the people that come in the room. And it gets to your point, Sue, about who gets invited and how they get to participate in these meetings. And we work very hard with the SPOC and work with their team leading up to the meetings to make sure that there's a diversity of public safety professionals and a diversity of folks from around the regions in those states to make sure there's a well-rounded, well-represented meeting. And this is one of the most important takeaways for this portion of the discussion is to understand how important we take the diversity of the room and the kind of people that are participating.

For us and for FirstNet, what we get from that is the diversity of opinions, diversity of viewpoints, diversity of experiences, who are all bringing something different to that discussion. And when you think about what those diversities can bring to when we have dialogues about the different use cases and different needs that states have, it really makes those conversations much more robust and much more fruitful as opposed to just hearing from one or two people, the firefighter from the big city or the police chief from the small town, having a good discussion with a variety of personalities in the state.

I want to give you just a couple updates of our most recent meetings to illustrate some of that. In Texas, February 11th, we heard from Chief Yost Zakhary of the Woodway Police Department in Woodway, Texas. Former president of the IACP. Presented in the West Texas fertilizer explosion -- 15 people died, 160 people injured, 150 buildings destroyed or damaged by this incredible disaster. One of the things we learned and he was able to describe, is the lack of situational awareness they had in West Texas and how many public safety personnel's lives were really unnecessarily at risk because of the lack of situational awareness in that scene. And that was a very, very good discussion.

Delaware, we heard from Scott Bundeck from the Kent County Department of Public Safety, who described a missing boater incident. This is the kind of thing that happens all the time in Delaware. But this particular incident lasted 13 hours, involved 11 different public safety entities, and two states. And, really, almost the first time at our consultation meetings we were able to hear the dialogue about the utility of FirstNet in maritime incidents in search and rescue. Very good discussion, again, robust with the number of different personalities in the room.

Also while we were in Delaware we heard, you see in the picture in the bottom right hand corner, from Bill Care from the state, a C-5 crash at the Dover Air Force Base in April 2006. Fortunately there were no casualties at all, except with something of this magnitude at this kind of location you can imagine the variety of different public safety agencies that came to respond. Again, lack of situational awareness made it more complex to address this particular issue. And it was one of the first times we were able to hear a description of what the incidences are like on federal property and the kind of coordination and the kind of communication shortfalls that they experience there, and the kind of things that FirstNet should be able to help with in the future.

Looking ahead to our upcoming meetings, we've completed 17 consultation meetings to date. We have 28 more scheduled between now and the end of August. We've increased the cadence and the drumbeat on the number of meetings. And the remaining 11 that don't have -- either haven't had their meeting yet or don't have it scheduled -- we're working closely with them and it's either in their court to get us the date or to get us additional information. We're going to fit them in as well into the summer timeframe and we're glad that we're now in full consultation mode to be able to complete these meetings this summer.

So we look ahead to the upcoming meetings. I want to emphasize, as we wrap up this portion of the presentation, really the pivot that we're going through with consultation right now. And we're really asking the states to go through a fairly significant change in what we were doing with them in 2014 compared to what we're doing with them and planning to do with them in 2015. The 2014 meetings and the early

meetings were really very, very good meetings to begin building a relationship with the states, to being sharing information about our plans and getting their feedback on their plans, and to learn more about the state.

As we look ahead to the 2015, really meetings going forward, picking up from Amanda's comments about the data collection that's going out, there are a number of new assignments and responsibilities that we have for the states in our ongoing partnership with the states, that we think are critical to helping us be successful with our acquisition and with our state planning. The responsibility we've been discussing with the states for reviewing and informing network policies, and different activities at FirstNet, our legal actions through the notice and public comment, other feedback on their stakeholder needs, that really job of reviewing information and informing us about what they need to tell us about their state, a critical aspect that's now going to be increasing in 2015.

And probably most significantly, the data collection effort. We're now to the point where we have very specific data elements that we're asking states to collect, that we believe will be critical to helping inform our acquisition process and help develop our state plans with the states. In all, the outcomes of these responsibilities that the state has, outreach and education, reviewing and informing, collecting this data, again, will result in a successful, we believe, a successful RFP and selection of partner or partners, successful state plans, and successful gathering best practices from the states going forward.

To take a deeper dive into the data collection, and as Amanda described in working very hard with the states over the last six weeks to begin socializing these data elements and really getting their feedback before we release these data elements, and getting their feedback about what works and what should get altered, we're now to a point where we're releasing these data collection elements. But the highlights from this are really four main areas. One is around coverage and having them collect data around their coverage needs and what parts of their state would be most appropriate for a phased deployment, and collecting that information and really reviewing it and informing FirstNet on those priorities. Critically important.

Users and operations, having us understand from the states numbers of public safety entities in the state, number of public safety personnel in the state, the kind of devices those public safety personnel use and where their operational areas are. As we all know, first responders don't just do their job at the firehouse, they go off to many very different locations to go do that. And having us understand where that is will be important to this next phase of data collection for FirstNet. Capacity, understanding how much data first responders in their states use, what their data usage is, and what kind of applications do they use. All, again, critical data elements we're going to be collecting from the states to help us out with our planning and our acquisition.

And, finally, current services. What kind of procurement vehicles do they have in place? What are their service plans? What are they paying for services now? What kind of barriers do they see to whether it's procurement barriers or other legal barriers to participating in FirstNet? In total, that data collection, again, we think critically important to the path forward to our relationship with the state and getting those state inputs into our processes.

If you take a look here at the last slide, I wanted to kind of show you where all this fits together. Where does consultation fit with the states responsibilities? Where does this fit with our acquisition? You see at the top row, our acquisition plan with the RFI, the RFP development, and the RFP results ultimately coming in. Our consultations are occurring on a parallel path. It started with prep workshops two years ago. Our consultation engagements occurring in 2014/2015, and into next year and beyond. Ultimately with those draft state plan and ultimately the state plan of the governor. And, at the same time, the various activities the states are going to be involved in, and back to my previous slide about their education and outreach, review and inform, various activities and information, and this data collection effort.

We've placed milestones for this data collection in two, I think, important places on this milestone chart. First, the data collection, which we set, admittedly, an aggressive timeline for collecting the first round of

data by July 31st of this year. That timeline is important as we think about how to integrate that information into our acquisition planning. You know, it includes some of the most important information around users, around data, and around any gaps that they might see in their state or on coverage.

And, second, data collection will continue after July 31st. With other data, maybe more granular form, so we continue to develop the state plan so they can be integrated into that. And ultimately we may eventually have a third FirstNet data collection prior to launch to help give us up-to-date information on the market and about other information that will best prepare us for the launch of the network. So, with that, if you have any questions, I'm happy to answer them. Again, thank you for having me today.

JEFFREY JOHNSON: Any questions or comments? Madam Chair.

SUE SWENSON: Yes, just a question on procurement. I noticed one of your boxes on data collection was procurement vehicles. I've heard a lot of conversation about not only the vehicle but the cycle that states are in, so that we understand where they are in their purchasing cycles. Is that part of the data collection?

DAVE BUCHANAN: Yeah, that absolutely would be part of the collection. And so understanding – and every state is going to be different. And even inside a state's different agencies are going to be different in terms of how the duration of their contracts; when their state allows them to make procurements; their ability to change contracts midstream. And we all are familiar with our own personal plans, but it's even more complex when you think about large agencies and state procurements and state procurement laws. We need to have an understanding of how every state and hopefully how agencies in every state make purchases. How do they currently do it? What are the constraints and confines associated with the way they currently do it?, And how do we fit our new business into the realities of local purchasing?

JIM DOUGLAS: A question, Dave. You've outlined the process very well here. I'm interested in what your life is like on a daily basis because maintaining lines of communication is key. But do you get a lot of calls, emails from SPOCs on an ongoing basis so that they stay in touch with you?

DAVE BUCHANAN: Yeah, we talk every single day to SPOCs that we are planning to meet with, SPOCs that we are getting ready to meet with, or SPOCs we've already met with. And we, really the meeting is obviously critical. It's important. It's a big high profile event. But there are lots of different ways that we stay in touch with the SPOCs, both formally and informally. Formally, there are monthly calls that Amanda's team organizes and we speak to every single SPOC and their team on a monthly basis. On a weekly basis, they get a regular newsletter from us with the most up-to-date information about what we're doing.

But informally, as I'm sure you can imagine, there's just a lot of dialogue between our teams and the leadership in these states, as we stay in touch with them, as we plan with them, and as we sort of think about next steps coming off the heels of their previous meeting. Personally, for me, that's an important aspect of my job and I like that part and I think it's a big part of what we all do to continue to have a good working relationship, a close working relationship, with the 56 states and territories.

AMANDA HILLIARD: Yeah, I missed one update I wanted to share. We actually hired our first regional lead for Region 5. He started yesterday. So, Tim Pierce joined the FirstNet team. He was previously the Wisconsin SPOC and Statewide Interoperability Coordinator. So we're really excited to have him onboard to handle the day-to-day communications going forward and leading the consultation and outreach efforts with the six states in Region 5. And then we also have Steve Noel joining us in two weeks, yeah, in Region 10. He's the current Oregon SPOC and statewide coordinator. So he'll be joining the team as well, which we're really excited about. And then we have two more offers that are pending for Regions 2 and 9. And then we'll be advertising the rest of them. Well, we're going through interviews now for 4 and 6, and then the other four should post in the coming days. So I wanted to share that update.

SUE SWENSON: One more question. Great news on having people like that who are so aware of these issues within the states. So I feel pretty fortunate that we're able to attract them. You know, I noticed on the chart, I appreciate you guys giving me the chart because I can follow the chart easier than I can the words, you know, on the consultation. I noticed there's a couple of states there who look like they're lagging in the process a little bit. And so I'm sure there's a variety of reasons of why that occurs. But is it a risk to the state to not do this with us, relative to the quality of the state plan we give them? I'm trying to understand the implication for not perhaps engaging in time for us to have that information for the draft RFP.

DAVE BUCHANAN: Yeah, so I would say a couple of things. One is that – and there are a handful of states, I think five or six, that haven't yet got their checklist in. We're working with them almost every week. I really want to complete these consultations this summer. I think it's in the best interest of the states to have these consultations during this time period. But that's not the only way that they can consult with us or get us information. This data collection that we've put out, as you heard me describe, that information will be very, very important and will be one of the best ways they can provide their state specific information to FirstNet. The other consultation devices we described -- the meetings and the webinar -- they have participated and continue to participate in those. So, we're going to help them get to the finish line. They're just not there yet.

TJ KENNEDY: Yeah, and I would add to that Sue that I think that in addition to that, the RFI responses, the public notice responses, the responses to draft RFP documents in the future are all ways states can continue to consult. And for a number of reasons, some have been at different places, whether it's been turnovers in state staff. Sometimes that happens. There's lots of reasons that aren't untoward, that everybody's just at a different place. But I think we're almost to where majority now have come through. And you're working with all the others to try to get them there.

But I think there's many different ways, and we often see a lot of the SPOCs at different events and they're participating even outside all the stuff we described. I mean, last week there were probably over ten SPOCs just at IWCE that were all participating. So, a lot of good interactions in different ways.

JEFFREY JOHNSON: Yeah, I just want to reflect on the IWCE for a minute. We were there. A number of us were there last week. And I think the tone change in our constituency has experienced such a radical reversal. You know, we faced a lot of questions, a lot of speculation, a lot of head scratching, a lot of uncertainty about, you know, whether we were going to get this machine moving. And there was none of that this year.

In fact, my observation about the feedback we got is people are positive. We had, all the SPOCs were there, they attended, they're engaged, they're addressing issues before we have a chance to. We had previous critics standing up in a public audience and saying, "I was skeptical before and I'm bought-in now." And I want to just reflect on that because I think making quality people choices, I love hearing our two regional leads, those are two quality people. But I love quality people with a tireless work ethic. It really makes a difference in an organization like this.

And I just want to reflect. We have moved from an organization -- when we first started reaching out we told people how we thought it would work, consultation, and we've moved to, okay, here's how it's going to work. And then we moved from that to we got good at making that work. The feedback we got out of our last consultation was excellent. And none of that just happens, right? It starts with "I popped on the website today to see how it was, and it's up-to-date and it's timely and it's clean and it worked on my mobile device and it worked on my computer." That doesn't just accidentally happen. And consultation doesn't get slick and efficient and informative and interactive on its own.

And Harlin, I want to recognize Chief McEwen. The PSAC is running very well right now. They've got a lot of meaningful work. And it's work that we need to move this forward. Kevin McGinnis is dealing with 566 federally-recognized tribal nations. What would we have done without you and your team, and Ryan Oremland and others, that do their best to take the decisions and the contemplations we have and put it in front of the people who will be using this network and are waiting for the opportunity to engage in our

process. None of that happens by accident. And I just want to acknowledge it. We spend so much time grinding through the process and pushing out the information, it's nice to see it happen. I'm sure I missed lots of people, but the outreach hasn't been an accident. And we're just now starting to hit our stride and I'm just very proud of the work you've done.

With that, we have hit the part of our meeting where we are going to retire to a private session. And as I stated earlier, we do that for a couple of reasons. Number one, to protect the process. We have to maintain confidential information in a confidential environment. We have to protect the information that "offerors" or potential "offerors" provide us. And we want to encourage them to continue to provide information in a confidential manner so that we can make better decisions.

We will come out of that confidential meeting and we will share back with this group a summary of the conclusions that we discussed and we'll also talk about that as well tomorrow during the Bboard meeting. So, with that, the chair to entertain a motion to step into executive session.

MAYOR PARKER: [Inaudible].

JEFFREY JOHNSON: Yes, we have a caller.

MAYOR PARKER: [Inaudible].

JEFFREY JOHNSON: Yeah, Mayor Parker, welcome to the meeting. Thank you for joining us. If you had a question, we couldn't hear it while we dialed up the volume, but we did hear it was you. So if you had a question, please repeat it. Otherwise, welcome to the meeting.

MAYOR PARKER: [Inaudible].

JEFFREY JOHNSON: Yes.

MAYOR PARKER: [Inaudible].

JEFFREY JOHNSON: Jeff, can you help us?

MAYOR PARKER: [Inaudible].

JEFFREY JOHNSON: Okay. Thank you. All right, Mayor, through a relay we got your message. Sometimes you have to do that in the wireless world.

UZOMA ONYEIJE: And we will note for the record that all the committee members were present. Suzanne Spaulding is here as well.

JEFFREY JOHNSON: Yes, thank you. So, chair to entertain a motion?

TJ KENNEDY: So moved.

JEFFREY JOHNSON: Have a motion to go into executive session. Second? Discussion of the motion. All those in favor, signify by saying aye.

ALL: Aye.

JEFFREY JOHNSON: Opposed, same sign. Any abstentions? Ladies and gentlemen, we anticipate a 30-minute hiatus. We shall return. . MacArthur said that, right?

JIM DOUGLAS: That's right.

JEFFREY JOHNSON: Welcome back. We said we'd be back in 30 minutes, and if you look at the Central Time Zone we're actually 45 minutes early. We have just wrapped up our closed session of the Consultation and Outreach Committee. And we discussed acquisition-sensitive matters, legal matters, and confidential commercial and financial information in our committee hearing, in our meeting. We also heard from James Mitchell, our Senior Program Manager, and John Quinlan, the Deputy CFO for Strategic Planning, which is assigned to FirstNet's acquisition approach as it relates to matters in Consultation and Outreach Committee's jurisdiction.

We covered a lot of ground in there and I think we probably could have taken another hour and just scratched the surface on issues that we probably need to cover in a subsequent meeting. But at a minimum, right, we talked about issues such as the potential geographic scope of coverage solutions, how to accommodate states that decide to construct their own radio access networks, and the rationale for utilizing an objectives- rather than a detailed requirements-based approach. So we had a lot of discussion about that.

We further discussed the structural decisions that FirstNet must make related to the acquisition, including the impacts of the national/regional approaches and how these decisions would ultimately tie to the overall proposed acquisition approach. We expect, in a moment, that as soon as I get to my next page here, we expect that the committee is going to take action on a resolution and approves management's proposed acquisition strategy delegating authority to the management team to implement the approach that's outlined in the resolution. We expect the full Board to deliberate these matters tomorrow, culminating in a vote. And the acquisition documents would then be released at a date subsequent to that.

So I recognize that the other committee chairs have stated this but let me further emphasize the decisions today and tomorrow are not the end of this process. And when you're talking about the Consultation and Outreach Committee, I mean, this is what we do, is we make sure that the process is a two-way conversation and that we are effectively listening, imputing that information, and pouring it into our process. Rather, we just present further opportunities to communicate with FirstNet and to continue its ongoing consultation efforts. So, with that said, it is upon us right now that the Board consider a resolution. I know we have one in front of us. Mr. Secretary, would you be willing to read the operative portions?

UZOMA ONYEIJE: Absolutely. Now therefore be it resolved that the Consultation and Outreach Committee recommends that the Board approve for release and comment the material terms of management's proposed acquisition approach presented to the committee, and delegates authority to the management to release the appropriate draft acquisition documents substantially reflecting such terms for public comment.

JEFFREY JOHNSON: Having heard the resolution, does the Board desire to make a motion – the committee rather?

JIM DOUGLAS: Move its adoption.

JEFFREY JOHNSON: Have a motion to adopt.

TERI TAKAI: Second.

JEFFREY JOHNSON: And the second. Any discussion on the motion? Hearing none. All those in favor of passing the resolution signify by saying aye.

ALL: Aye.

JEFFREY JOHNSON: Opposed, same sign. Are there any abstentions? Okay, resolution passes the Outreach and Consultation Committee. The chair has no further business. Is there any other items to come before this committee before we adjourn? Chair to entertain a motion to adjourn.

TERI TAKAI: So moved.

JEFFREY JOHNSON: I have a motion.

JIM DOUGLAS: Second.

JEFFREY JOHNSON:: And a second. Discussion of the motion? All those in favor of the motion signify by saying aye.

ALL: Aye

JEFFREY JOHNSON: All opposed, same sign. Are there any abstentions? This concludes the Outreach and Consultation Committee. Thank you all.